



**Methodist Healthcare System
2020-2022**

Community Health Needs Assessment and Implementation Strategy

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Organizational Profile

As the most preferred health care provider in San Antonio, the Methodist Healthcare System has been recognized by the community for its outstanding team of nurses, medical professionals and physicians for more than 50 years. Since opening its first hospital in 1963, Methodist Healthcare has provided quality care to residents of San Antonio and the 26 surrounding counties and patients from around the world.

Our Mission: Serving Humanity to Honor God by providing exceptional and cost-effective health care accessible to all.

Our Vision: To be world-class

Our Values: I-CARE: Integrity, Compassion, Accountability, Respect, Excellence

Our Core Competency: Building partnerships to serve our community.

Methodist Healthcare began as Methodist Hospital, a single, five-story acute care facility that was chartered in 1955 and first opened its doors in 1963. In 1995, Methodist Healthcare was formed as a 50-50 co-ownership between the Methodist Healthcare Ministries of South Texas (MHM) and HCA. MHM is a private, faith-based, not-for-profit organization dedicated to providing medical and health-related human services to low-income families and the uninsured in South Texas. MHM is second only to the government in providing health care to the indigent population in a 72-county area. HCA, based in Tennessee, is the nation's leading provider of health care services, composed of more than 250 hospitals and freestanding surgery centers in 20 U.S. states and in the United Kingdom.

Facilities

Methodist Healthcare is comprised of 29 facilities, including nine hospitals, each committed to serving the needs of the community. It is the largest health care system in South Texas, with 2,188 licensed beds and over 10,000 employees. Methodist Healthcare's hospitals:

- Methodist Hospital
- Methodist Children's Hospital
- Methodist Hospital | Metropolitan
- Methodist Hospital | Northeast
- Methodist Hospital | Specialty and Transplant
- Methodist Hospital | Texsan
- Methodist Hospital | Stone Oak
- Methodist Hospital | Ambulatory Surgery
- Methodist Hospital South

Community Benefits Committee – Guiding Community Outreach

The Methodist Healthcare System Core Competency, *building partnerships to serve our community*, enables achievement of the mission of service to the community (Serving Humanity) through compassionate service, efficiency, and effectiveness with a servant leadership attitude (being responsible stewards of Methodist Healthcare’s assets while honoring God). The Mission supports regular, consistent impactful contributions to strengthen the health of the community guided by the Community Benefits Committee. Formed in 1995 as a result of the partnership agreement, the Community Benefits Committee is a standing committee of Methodist Healthcare. The committee meets quarterly to review community benefits provided by Methodist Healthcare. Members include representatives from Methodist Healthcare’s Community Board, Board of Governors and leadership from Methodist Healthcare and Methodist Healthcare Ministries, as well as key staff members from each organization. An annual community report is submitted by the president and CEO of Methodist Healthcare, to the Community Benefits Committee, Board of Governors, Community Board, and MHM recapping the complimentary programs offered to the community, a great many of them directed to those less fortunate. The report includes a summary trend chart of actual services. In addition to the annual report, a quarterly report is presented on various aspects of Methodist Healthcare’s community involvement focused on measuring community activity that benefits the underserved.

Population Served

In 2017, Methodist Healthcare served¹

Emergency Department Patients	Inpatients	Outpatients	Outpatient Surgery	Total
326,426	94,003	174,862	58,790	654,081

In 2018, Methodist Healthcare budgeted for

Emergency Department Patients	Inpatients	Outpatients	Outpatient Surgery	Total
341,821	96,305	199,441	61,440	699,007

Methodist Healthcare serves an estimated population of nearly 3.2 million² in Bexar and 26 South and Central Texas counties: Atascosa, Bandera, Caldwell, Comal, DeWitt, Dimmit, Edwards, Frio, Gillespie, Gonzales, Guadalupe, Karnes, Kendall, Kerr, Kinney, La Salle, Lavaca, Maverick, McMullen, Medina, Real, Uvalde, Val Verde, Webb, Wilson and Zavala. Since this geographic area is majority Hispanic, we see this reflected in our patient population. Our service area also includes underserved rural areas.

¹ Source: MHS Same Store QMIRS Operating Indicators, 2017-2018

² Source: ESRI Population and Demographics Data, 2019

Figure 1 Geographical Illustration of Population Served³

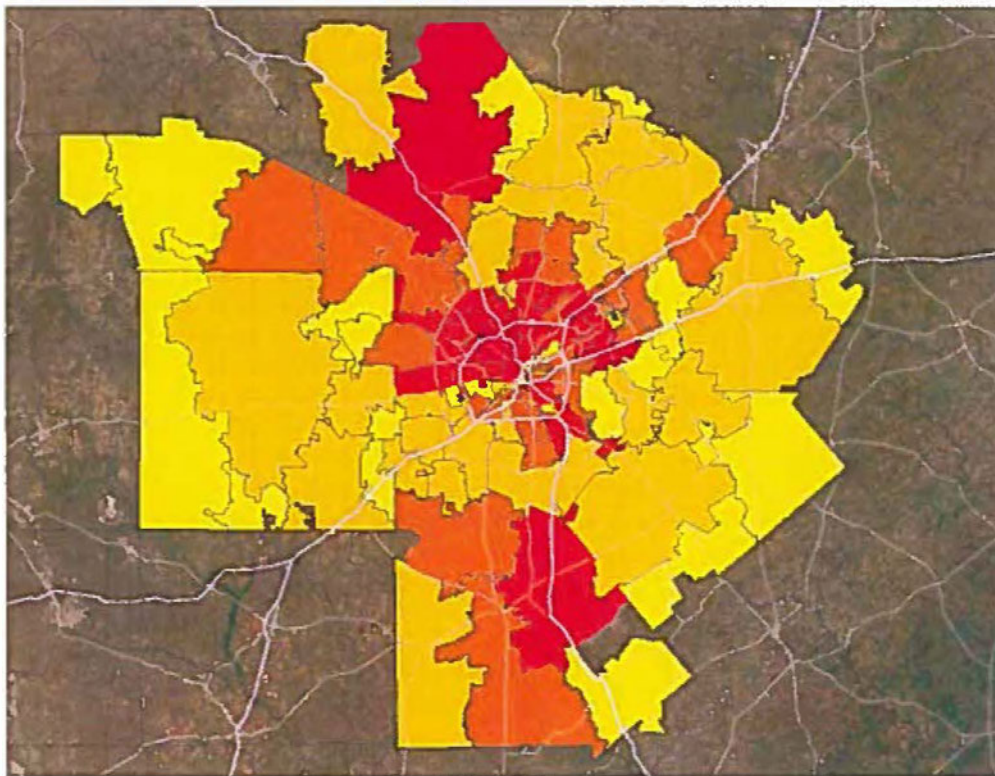


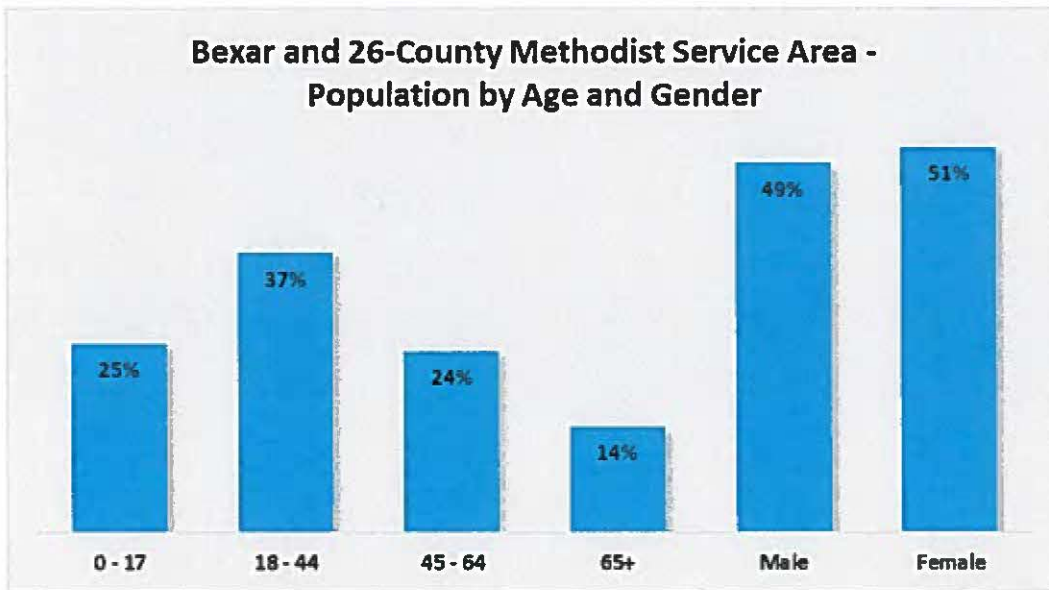
Figure 2 Population Ethnicity⁴

2019 Estimated Population by Ethnicity	3,233,004
White	2,448,520
Black	195,818
Asian	71,589
Other	517,077
<hr/>	
2019 Estimated Population	
Hispanic or Latino	1,939,877 (60%)

Figure 3 Population Age and Gender⁵

³ Source: MHS Same Store QMIRS Operating Indicators, 2017-2018

⁴ Source: MHS Same Store QMIRS Operating Indicators, 2017-2018



To help meet the needs of our rural communities, Methodist Healthcare manages Medina Regional Hospital in Hondo, Texas, Cuero Regional Hospital in Cuero, Texas, Dimmitt Regional Hospital in Carrizo Springs, Texas, and Frio Regional Hospital in Pearsall, Texas. This enables these hospitals to provide the community with resources that otherwise may not be available. Methodist Healthcare provides a neuro telemedicine program, Tele-Stroke, to Connally Memorial Medical Center (Floresville, Texas), Guadalupe Valley Regional Medical Center (Seguin, Texas), Fort Duncan Regional Medical Center (Eagle Pass, Texas), Dimmitt Regional Hospital (Carrizo Springs, Texas), Laredo Medical Center (Laredo, Texas), Peterson Regional Hospital (Kerrville, Texas), Medina Regional Hospital (Hondo, Texas), Frio Regional Hospital (Pearsall, Texas), Methodist Hospital South (Jourdanton, Texas), Memorial Hospital (Gonzales, Texas), Uvalde Memorial Hospital (Uvalde, Texas) and Cuero Community Hospital (Cuero, Texas). The Tele-Stroke program provides these rural Texas hospitals access to Methodist Healthcare neurologists who can remotely diagnose and treat stroke patients when minutes count. Methodist AirCare is proud to serve Texas communities in need of advanced emergency health care and rapid transport. Methodist AirCare bases are located at Methodist Hospital South (Jourdanton, Texas), Guadalupe Regional Medical Center (Seguin, Texas), Frio Regional Hospital (Pearsall, Texas), and at Methodist Hospital and Methodist Children’s Hospital (San Antonio, Texas). Methodist Healthcare also has abdominal transplant program satellite clinics in numerous Texas cities including Lubbock, Corpus Christi, McAllen, Laredo, Waco, Austin and El Paso.

The majority of the population Methodist Healthcare serves is Hispanic. In order to meet the needs of those whose primary language is not English, Methodist Healthcare offers:

⁵ Source: MHS Same Store QMIRS Operating Indicators, 2017-2018

- Language interpretation – 200 languages available 24/7, 365 days a year through a relationship with STRATUS. Methodist Healthcare has video remote interpretation (VRI) throughout the organization, for patients and families requiring language assistance.
- Materials in Spanish - Most forms are available in Spanish (additional languages upon request).

Community Needs Assessment Methodology, Process and Community Involvement

Methodology

Methodist Healthcare is a founding member of The Health Collaborative (THC), a nonprofit convening organization that brings together hospital systems, other health care organizations, local government and nonprofit organizations in Bexar County to identify and solve community health issues through collaboration. THC has conducted its Bexar County Community Health Needs Assessment (BCCHNA) since 1998, and at Methodist Healthcare's request in 2019, its Atascosa County Community Health Needs Assessment (ACCHNA). Methodist Healthcare has used these in-depth assessments of local health to analyze, prioritize and act on the health-care needs of the community. Conducted every three years, these assessments have evolved into a national model recognized for its comprehensiveness and for the community engagement and collaboration it has fostered.

Members of THC include: Methodist Healthcare, MHM, Appdiction Studio, Baptist Health System, Bexar County Department of Community Resources, CHRISTUS Santa Rosa Health System, Community First Health Plans, Our Lady of the Lake University, the City of San Antonio Metropolitan Health District, University Health System, University of Texas Health Science Center at San Antonio Department of Family and Community Medicine, University of the Incarnate Word School of Osteopathic Medicine, SA Clubhouse, Community at Large; Pilar Oates, Charles Kight, Doug Beach and the YMCA of Greater San Antonio. Historically, funders of the THC Community Health Assessment have been Baptist Health Foundation of San Antonio, Bexar County, the Kronkosky Charitable Foundation, the United Way of San Antonio, San Antonio Metro Health Department and Methodist Healthcare Ministries of South Texas Inc.

THC bases its community health assessment on the social determinant model, which views outcomes as a product of health-related behaviors and the behaviors themselves as a likely product of social dynamics at the level of the social context of the neighborhood. The BCCHNA and ACCHNA uses data from the San Antonio Metropolitan Health District's annual Health Profiles, a report which looks at health trends, area demographics, information on prevalence of disease, and other findings. Health Profiles looks at the population by age, by gender and by race/ethnicity as it relates to current population, projected population, birth, education, ZIP code and census tract. It also provides an in-depth look at birth trends, including fertility rates, maternal health, maternal age and ethnicity, teen births, low birth weight and premature trends and mother's BMI and weight gain. Youth indicators examined include juvenile probation, family violence, immunization rates, and child abuse. Deaths are

examined by infant mortality rate and causes, life expectancy by race/ethnicity and gender, all causes of death, and years of potential life lost. The BCHNA and ACCHNA also draw from the following data sources: Population and housing data from the U.S. Census Bureau; population estimates and projections from the Texas State Demographic Center at the University of Texas at San Antonio; social and economic conditions data from the U.S. Census Bureau American Community Survey; crime data from the U.S. Department of Justice Uniform Crime Report; vital statistics, Behavioral Risk Factor Surveillance System (BRFSS), injury, hospital discharge, hospital bed, and health professions data from the Texas Department of State Health Services; Medicaid and public benefits data from The Texas Health and Human Services Commission; and communicable disease and vital statistic data from the San Antonio Metropolitan Health District.

Finally, data is collected at the neighborhood level with the intent of describing the social contexts that possibly give rise to health-related behaviors described in the Health Profiles and BRFSS survey data. Discussion groups and interviews were conducted city-wide with over 80 residents in the community and 7 Key Leaders. These interviews and meetings took place during February and May of 2019. The Health Collaborative contracted with Community Information Now (CI:Now), a local data intermediary serving south central Texas, for quantitative data collection and analysis and for development of the assessment narrative.

The 2019 CHNA report will be released and shared with the community in Thursday September 26th. City, County, philanthropy, hospital and community leadership is invited to learn about the key findings and engage in a discussion around social determinants of health and collaboration. As in previous years, soon after the Leadership Breakfast, the report will be made public on the Health Collaborative website, accessible through member websites and available for digital download in other community partner sites. In addition, the Health Collaborative will have hard copy reports available for dissemination in community. In addition, there will be five neighborhood town halls to share the information with residents and collect feedback that will further inform our community about needs and services.

In order to assess the rural areas Methodist Healthcare serves, University Health System's (UHS) Regional Healthcare Partnership (RHP) 6 plan was utilized. The Texas Health and Human Services Commission established geographic boundaries for new Regional Healthcare Partnerships (RHP). Each RHP has developed a plan that identified the participating partners, community needs, proposed projects and funding distribution. RHP 6 is anchored by University Health System and includes the following counties: Atascosa, Bandera, Bexar, Comal, Dimmit, Edwards, Frio, Gillespie, Guadalupe, Kendall, Kerr, Kinney, La Salle, McMullen, Medina, Real, Uvalde, Val Verde, Wilson, and Zavala.

Figure 4 CHNA Timeline

	Sept 2018	Oct 2018	Nov 2018	Dec 2018	Jan 2019	Feb 2019	Mar 2019	Apr 2019	May 2019	Jun 2019	July 2019	Aug 2019	Sept 2019	Oct 2019	Nov 2019	Dec 2019	Jan 2020	Feb 2020	March 2020
Community Health Assessment																			
Building Relationships	X	X	X	X	X	X	X	X	X										
Qualitative Data Collection					X	X	X												
• Key Informant Interviews						X	X												
• Focus Groups							X	X											
• Community Dialogues								X	X										
• Photovoice										X	X								
• Data analysis																			
Draft CHA Qualitative Report											X	X							
CHA Community Release													X						
Community Health Improvement Plan																			
Project Mgmt & Partnership Dev													X	X	X				
CHIP Planning Sessions													X	X	X	X	X		
CHIP Report Development																	X	X	
CHIP Community Release																			X
CHA/CHIP Evaluation																			
Planning Sessions																X	X	X	X
Plan Development																	X	X	X

Community Partners

One-on-One Setting Interviews with Key Regional and City Officials	<ul style="list-style-type: none"> • Bryan Alsip, MD - University Health System • Colleen Bridger, Assistant City Manager • Nelson Wolff, JD - Bexar County • Jennifer Herriott, San Antoni Metro Health • Rev. Ann Helmke, Faith Based Initiative • Sarah Barray, Pre-K for SA
Discussion Group Lead Agencies	<ul style="list-style-type: none"> • Taking Care of Home Neighborhood Community Center • Madonna Neighborhood Center (English Participant Group) • Madonna Neighborhood Center (Spanish Participant Group) • Grandparents Raising Grandchildren • San Antonio Food Bank • Martinez Street Women’s Center • Grace Tabernacle Church

Identified Community Needs: Working Together to Meet the Goals

In order to work collaboratively with other health care systems and organizations, businesses and nonprofits and make a true impact in our community, Methodist Healthcare has adopted the health priority areas based upon the 2019 three-year Bexar County and Atascosa County Community Health Needs Assessments. The health priority areas for our hospitals listed in priority order (these same five priority areas have not changed since the last community health improvement plan adopted in 2016):

Community Health Priority No. 1: Healthy Eating and Active Living

The percentage of Bexar County adults (19.1%) and Atascosa County adults (9.2%) who consumed fruits and vegetables five or more times per day has remained low over recent years. The percentage of Bexar County adults who participate in 150 minutes or more of aerobic physical activity per week is 44.8%, and the percentage of Atascosa County adults who participate in 150 minutes or more of aerobic physical activity per week is 31.9%. About seven in 10 adult Behavioral Risk Factor Surveillance System (BRFSS) respondents in both counties report a height and weight that puts their Body Mass Index (BMI) in the overweight or obese range, 68.8% for Bexar County adults and 71.3% for Atascosa County adults.

Community Health Priority No. 2: Healthy Child and Family Development

In both Bexar County and Atascosa County, the birthrate among females aged 15 to 19 continues to decline. In addition, the percentage of births to mothers receiving prenatal care in the first trimester, in both Bexar County and Atascosa County has also declined, leading to an increase in the rate of hospitalizations for complications of pregnancy or childbirth.

Community Health Priority No. 3: Safe Communities

Although the numbers point to crime rate decreasing overall in both Bexar County and Atascosa County, there are other contributing factors to “Safe Communities”. The number of sexual assaults per 100,000 population in Atascosa County has more than tripled since 2013 (35.7 per 100,000 population in 2013 and 112 per 100,000 population in 2017), while the number of sexual assaults per 100,000 population has slightly decreased in Bexar County. Motor vehicle accidents are a common cause of death among children age one to 14, pointing to the importance of child safety seats and seat belts as well as adult and older teen driver behaviors. Transportation is seen as one of the greatest challenges for the region for those who do not have private vehicles or easy access to public transportation.

Community Health Priority No. 4: Behavioral and Mental Well-Being

Health is about more than the physical body. Mental health is related to how people think, feel and act as they cope with life—how they manage stress, relate to others and make choices. There is growing clinical recognition of the impact of mental health conditions and disorders on overall health status and

costs. Little local data is available on the prevalence of mental illness in the general population, but the U.S. Substance Abuse and Mental Health Services Administration (SAMHSA) estimates that 18.3% of U.S. adults have experienced any mental illness (AMI) within the past year, and 4.2% have experience serious mental illness (SMI). Both AMI and SMI are defined as a mental, behavioral, or emotional disorder, but AMI includes all diagnosable mental illnesses regardless of type or level of impairment, while SMI is characterized by serious functional impairment. The goal is to improve comprehensive behavioral health services and access for all.

Community Health Priority No. 5: Sexual Health

The number of new cases of sexually transmitted diseases continues to be on the rise in both Bexar County and Atascosa County. Chlamydia incidence in Atascosa County has dramatically increased since 2016, while incidence rates have slightly decreased in Bexar County. The pattern is the same for gonorrhea and HIV rates – a dramatic increase in Atascosa County and a slight decrease in Bexar County. Syphilis rates have increased in both Atascosa County and Bexar County. While the teen birthrate – the number of live births per 1,000 girls aged 15 to 19 – continues to drop in both Atascosa County and Bexar County, it is still a community health concern. Human papillomavirus (HPV) vaccination rates are rising but remain quite low. Approximately four in 10 Bexar County 13- to 17- year olds are appropriately vaccinated against HPV (data is not available for Atascosa County). The goal is to ensure that males and females have access to education and resources to promote sexual health.

Area Health Services⁶

A listing of existing health care facilities and other resources:

The Primary and Core Based Statistical Area offers the following health facilities and resources:

- Methodist Healthcare System
- Methodist Healthcare Ministries
- Wesley Health and Wellness Center
- Bishop Ernest T. Dixon Jr. Clinic
- San Antonio Metro Health Department
- Bexar County Department of Community Resources
- Atascosa County (South Texas Regional Medical Center)
- Bandera County
- Comal County (CHRISTUS Santa Rosa)
- Guadalupe County (Guadalupe Regional Medical Center)
- Kendall County
- Medina County (Medina Healthcare)
- Wilson County (Connally Memorial Hospital)
- County Health Departments
- University Health System
- Audie L. Murphy Memorial VA Hospital
- San Antonio Army Medical Center
- CHRISTUS Santa Rosa
- Baptist Health System
- Nix Health
- Southwest General Hospital
- San Antonio State Hospital
- Barrio Comprehensive Family Health Center
- Centro Med
- La Mision Family Health
- Adolescent Pregnancy and Parenting Program
- Father Flanagan's Boys Town
- Center for Health Care Services
- Child Guidance Center
- Southwest Mental Health Center
- Warm Springs

The Secondary Service Area offers the following health facilities and resources:

- Caldwell County
- DeWitt County (Cuero Community Hospital)
- Dimmit County (Dimmit County Memorial Hospital)
- Edwards County
- Frio County (Frio Regional Hospital)
- Gillespie County (Hill Country Memorial Hospital)
- Gonzalez County (Gonzalez Health Care)
- Karnes County (Otto Kaiser Memorial Hospital)
- Kerr County (Peterson Regional Hospital)
- Kinney County
- La Salle County
- Lavaca County (Yoakum Community Hospital/Lavaca Medical Center)
- Maverick County (Fort Duncan Regional Hospital)
- McMullen County
- Real County
- Uvalde County (Uvalde Memorial Hospital)
- Val Verde County (Val Verde Regional Hospital)
- Webb County (Doctors Hospital/Laredo Medical Center)
- Zavala County
- County Health Departments

⁶ The area health services listed is a sampling of the represented services available and is not all inclusive

Methodist Healthcare's Community Health Improvement Plan based on the Community Health Needs Assessment

Community Health Priority No. 1: Healthy Eating and Active Living

Community Goal: To foster social change and strengthen positive behaviors around healthy eating and active living to ensure access to nutritious foods and built environments that enable all residents to make healthy choices and lead healthy lives.

Objective: To encourage and promote the number of residents in our community who eat healthy and engage in physically active behaviors.

Strategies: To provide education and assistance through literature, speaking seminars, health fairs, programs, and partnering with organizations in the community.

Tactics and Measurements: Methodist Healthcare will implement the following tactics and measurements, with yearly updates through 2022:

- Promote and refer patients living with, or at risk for, diabetes to the Living with Diabetes program.
 - Measurement: Number of referrals matched with attendance.
- Continue to host an annual food drive that benefits the San Antonio Food Bank.
 - Measurement: Number of servings donated.
- Continue Methodist Healthcare's employer solutions program, HealthPOWER, in partnering with local businesses who participate in Methodist Healthcare-sponsored wellness activities, which include challenge weigh-ins, glucose and blood pressure checks.
 - Measurement: Number of HealthPOWER events, number of attendees at each event, and conduct a post evaluation to measure knowledge gained.
- Continue involvement with the Healthy Me program in partnership with the Health Collaborative in efforts to decrease the prevalence of overweight and obese youth through programs in area school districts.
 - Measurement: Number of Healthy Me programs, number of attendees at each program.
- Continue outreach programs geared toward improving the health and wellness of the community through free health education seminars on healthy eating and active living, health services, and exercise activities.
 - Measurement: Number of health education seminars, number of attendees at each seminar, conduct post evaluation to measure knowledge gained.
- Partner with the American Cancer Society to offer tobacco cessation programs to patients of Methodist Healthcare and community members in Methodist Healthcare service areas.

- Measurement: Number of classes offered, annually, number of attendees in each class, annually.

Impact: Through the tactics listed above, Methodist Healthcare will bring awareness to healthy eating and active living as well as contribute to the decrease of obesity, hypertension and diabetes rates.

Key Partners:

- HEB
- Johnson & Johnson
- San Antonio Food Bank
- The Health Collaborative
- San Antonio Independent School Districts
- American Cancer Society

Community Health Priority No. 2: Healthy Child and Family Development

Community Goal: To make pregnancy and early childhood the focus of system level changes that support healthy child and family development.

Objective: To promote family stability by supporting education classes that promote mental health, community resources and health conditions for children.

Strategy: Provide resources through Methodist Family Health Centers, Methodist Women and Teen Centers, Methodist Healthcare Health Line services, Methodist Healthcare student work programs, Catholic Baby University, Methodist Healthcare Very Important Athlete program and Methodist Healthcare Very Important Kid program.

Tactics and Measurements: Methodist Healthcare will implement the following tactics and measurements, with yearly updates through 2022:

- Continue to offer free pregnancy testing and physician referrals through Methodist Family Health Centers and Methodist Women and Teen Centers.
 - Measurement: Number of pregnancy tests, number of positive pregnancy tests, and number of physician referrals.
- Continue to offer Call-A-Nurse for Children Health Line telephone services, which offers free medical advice to parents of sick or injured children.
 - Measurement: Number of calls to the Call-A-Nurse for Children Health Line.
- Continue to offer the community parenting classes, car seat installations, car seat distributions, and lactation consultations.

- Measurement: Number of classes, number of car seat installations, number of car seat distributions, number of attendees at classes and consultations, conduct a post evaluation to measure knowledge gained.
- Partner with area school districts to establish a student/work program in Methodist Healthcare Hospitals.
 - Measurement: Number of student work programs, number of students enrolled in the student work programs, and facilitate a focus group to measure success of the programs.
- Partner with the Archdiocese of San Antonio and establish the Catholic Baby University to provide parenting classes and support groups for young parents as well as connect them with the Catholic religion.
 - Measurement: Number of parenting classes and support groups, number of attendees at each class and support group, and facilitate a focus group to measure success of the program.
- Continue partnership with South Texas Radiology Imaging Centers (STRIC) in providing mammograms to women in the community.
 - Measurement: Number of mammograms offered and number of mammograms with a positive result.
- Continue to provide athletic training at Methodist Healthcare service area school districts, as well, as the Very Important Athlete (VIA) program and the Very Important Kid (VIK) program.
 - Measurement: Number of events attended in which athletic training service was provided, annually, number of children and adolescence who received athletic training services, annually, number of children and adolescence who were served by the Very Important Athlete (VIA) program, annually, and number of children and adolescence who were served in the Very Important Kid (VIK) program, annually.

Impact: Through the tactics listed above, Methodist Healthcare will bring awareness to healthy children and family development, as well as continue to the decrease of complications in pregnancy, in infant mortality rates, and in childhood and adolescent injuries.

Key Partners:

- Communicare
- Methodist Healthcare service area school districts
- Archdiocese of San Antonio
- South Texas Radiology Imaging Centers
- Beth Page Consulting, LLC.

Community Health Priority No. 3: Safe Communities

Community Goal: To develop safe neighborhoods by identifying what works locally, planning how to replicate success in our neighborhoods, and enhancing systems that respond effectively to community identified safety needs.

Objective: To reduce the prevalence of overprescribed medication in households, to educate the community on first-aid skills and tactics, to education the community on distracted driving, and to partner with local organizations to reduce the prevalence of driving while under the influence of alcohol.

Strategy: Identify risk factors related to health, wellness and mental health that affect the development of safe communities and develop and support programs in response to them.

Tactics and Measurements: Methodist Healthcare will implement the following tactics and measurements, with yearly updates through 2022:

- Partner with Methodist Healthcare service area police departments and host an annual substance take-back day to reduce the prevalence of overprescribed prescriptions in households.
 - Measurement: Number of pounds collected.
- Partner with the American Heart Association to offer hands-only CPR classes to the community.
 - Measurement: Number of classes offered, number of attendees at each class, and conduct post evaluation to measure knowledge gained.
- Partner with the South Texas Regional Advisory Council (STRAC) to offer *Stop the Bleed* programs to the community.
 - Measurement: Number of classes offered, number of attendees at each class, and conduct post evaluation to measure knowledge gained.
- Partner with Mothers Against Drunk Driving (MADD) in providing breathalyzers to the community.
 - Measurement: Number of breathalyzers provided to the community, annually.

Impact: Through the tactics listed above, Methodist Healthcare will bring awareness to and educate the community on safety issues.

Key Partners

- HCA
- Methodist Healthcare service area police department
- American Heart Association
- South Texas Regional Advisory Council
- Mothers Against Drunk Driving

Community Health Priority No. 4: Behavioral and Mental Well-Being

Community Goal: To improve comprehensive behavioral health services and access for all.

Objective: To provide training and support groups to enhance mental health education for Methodist Healthcare service area communities and build better lives for people with mental illness.

Strategy: To educate the community through seminars and leverage current system wide initiatives.

Tactics and Measurements: Methodist Healthcare will implement the following tactics and measurements, with yearly updates through 2022:

- Continue Methodist Healthcare tele-psychiatry program to improve access to psychiatrists as well as placement to the appropriate setting.
 - Measurement: Number of calls to the tele-psychiatry program, annually.
- Partner with the Alzheimer's Association to provide Continuing Medical Education (CME) to practicing medical professionals on properly identifying, diagnosing, and communicating on Alzheimer's Disease.
 - Measurement: Number of Continuing Medical Education (CME) classes, number of attendees, and post evaluation to measure knowledge gained.
- Continue to provide an ongoing 24/7/365 Pastoral Care presence with patients, families, and health care professionals with chaplain clinicians.
 - Measurement: Number of pastoral care service provided, annually.

Impact: Through the tactics listed above, Methodist Healthcare will bring awareness to behavioral and mental well-being issues as well as contribute to the reduction in suicides and attempted suicides, a lessening of the societal stigma associated with mental health, a decrease in tobacco use, an increase in proper identification, diagnoses, and communication relating to Alzheimer's Disease, and an improvement in overall health as members of the community learn to cope with mental health more effectively.

Key Partners:

- Alzheimer's Association

Community Health Priority No. 5: Sexual Health

Community Goal: Ensure that males and females have access to education and resources to promote sexual health.

Objective: To improve the sexual health of Methodist Healthcare's community by offering free sexual health screenings, and free or low cost human papillomavirus (HPV) vaccinations.

Strategy: To provide free or low cost sexual health services to the community.

Tactics and Measurements: Methodist Healthcare will implement the following tactics and measurements, with yearly updates through 2022:

- Provide free human immunodeficiency virus (HIV) screening tests to the community in Methodist Healthcare service areas.
 - Measurement: Number of human immunodeficiency virus (HIV) screenings administered, number of HIV screenings with a positive result.
- Partner with Methodist Healthcare Ministries to provide free education regarding the human papillomavirus (HPV) vaccination to the community.
 - Measurement: Number of educational classes, number of attendees to the educational classes, and conduct a pretest and posttest survey to measure attitudes towards human papilloma virus (HPV) vaccinations and intent to vaccinate.

Impact: Through the tactics listed above, Methodist Healthcare will contribute to the decrease in sexually transmitted diseases.

Key Partners

- Methodist Healthcare Ministries

Implementation of the Strategy

The implementation strategy, including an execution plan and prioritization of health needs, services and metrics for each hospital will be presented to and approved by the Community Benefits Committee, Methodist Healthcare Community Board, Methodist Healthcare Board of Governors and Methodist Healthcare Ministries.

The chief executive officer at each facility has appointed an advocate to work with the Methodist Healthcare Strategic Planning and Market Services Department to implement and monitor the plan. The

hospital chief financial officer also has appointed a representative to attend the meetings to monitor budget adherence. These individuals form a committee that will meet twice a year.

Methodist Healthcare's implementation strategy for each hospital facility includes:

- Communication plan
- Priority initiative work plans
- Role and responsibility assignments
- Measures/indicators for success along with baseline data

Additional monitoring of the plan will occur through the quarterly community benefits reports to the Community Benefits Committee and the annual charity care report compiled and distributed to the Community Benefits Committee.

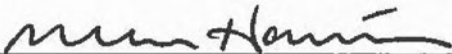
Availability of the Community Health Needs Assessment and Implementation Plan

A digital version of the assessment and plan will be available on our website, www.SAHealth.com. A printed version will be distributed to employees and physicians and will be available to the public upon request.

Approval:

Methodist Healthcare System President and Chief Executive Officer

By: Allen Harrison



Date: 12-16-19